Achieving successful innovation in construction

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Engineer

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Ingenuity - the ability to solve difficult problems, often in original and creative ways

An unprecedented series of challenges...

- Carbon reduction targets
- Long term energy security
- Growing demand on ageing networks
- Climate change
- Increasing interdependencies
- Overstretched public finances

National Infrastructure Plan, 2010

... for several decades the UK's approach to infrastructure has in general been timid, uncoordinated, incremental, wasteful in its procurement and insufficiently targeted ...

National Infrastructure Plan, 2010

Cause for concern?

 World economic forum rated UK 33rd for the overall quality of our infrastructure in 2010

Cause for concern?

- World economic forum rated UK 33rd for the overall quality of our infrastructure in 2010
- ... by 2011 we had progressed to 28th

Targets

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- Rethinking Construction
- Never Waste a Good Crisis
- Infrastructure UK
- Government Construction Strategy

Achieving targets demands change ... and change demands innovation.

Agenda

- Background
- Exploring innovation
- Enabling success
- Conclusions

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Paper: Denton/Burgovne

Paper

The assessment of reinforced concrete slabs

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C. J. Burgoyne, MA, MSc, PhD, CEng, MIStructE, MICE

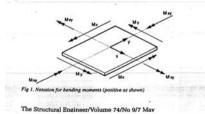
Synopsis In the design of reinforced concrete slabs the Wood-Armer equations are used extensively. However, their direct application to assessment can result in a conservative estimate of structural capacity. Equations based on the same fundamental principles are derived which provide a more precise measure of the ability of a given slab to withstand an a more precise measure of the abulty of a given stab to withstand an imposed field of moments. Application of these equations will lead, in many cases, to an improved assessment for bridges previously analysed using the Wood-Armer equations and found to require a load restriction

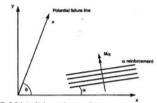
Introduction The Wood-Armer equations were derived for the design of reinforced con-crete slabs subject to complex loadings. The equations ensure that the capac-ity of a slab is not exceeded in flexure by an imposed loading, whilst minimising the total amount of reinforcement required. However, the use of these equations for assessment leads to a conservative estimate of atrus-tural capacity in all cases where steel is not distributed optimally. The optimality condition is a constraint in design problems that is not relevant to assessment problems, and its use can lead to adequate structures being condemned as unsafe The present analysis is based on the same fundamental principles as

those set out by Hillerbourg¹, which were extended by Wood² and Armet³ in the derivation of the Wood-Armer equations, but it assumes that the reinforcement arrangement is already known. The methodology provides a systernatic approach to assess whether a reinforced concrete slab has sufficient capacity to withstand an imposed loading, quantified by determination of the factor of safety on that loading.

Loading and capacity field equations To maintain consistency with the Wood-Armer derivations the axis system used by Wood has been adopted and is shown in Fig. 1. As a number of dif-ferent conventions can be used to define bending moments it is worth emphasising that, in the following analysis, the applied bending moment M_{e} is about an axis perpendicular to the x-axis, so that it gives rise to stresses in the x-direction. The same convention is adopted for moments of resis-tance which are denoted by M*. Thus, steel parallel to the x-axis contributes primarily to the capacity term M.*.

primarity to the capacity term M_{q}^{-} . It will be observed that the convention used for moments of resistance dif-fers slightly from that used by Wood, since the present method is concerned with analysis rather than design. Here, M_{q}^{+} is the total moment of resistance of the slab about an axis perpendicular to the x-axis, including any contri-bution made by reinforcement at a skew angle to the x-axis. Wood, on the other hand, used M.* to denote the moment of resistance needed from rein forcement parallel to the x-axis alone. For orthogonal reinforcement both ons yield the same numerical values for M,* and M,*.







For simplicity, moments are represented by the triad $(M_{\mu}, M_{\mu}, M_{\mu})$. An asterisked triad $(\dots,\dots,\dots)^*$ will indicate moment capacity. As defined in Fig 1, hogging moments are polytice, and thus require steel primarily in the top face. Steel will be needed in the bottom face to resist negative moments. Analogous equations: can be derived for other sign conventions, for both the flexural moments M_* and M_* and M_* and the twisting moment M.

All moments in the analysis which follows will be expressed as moments/ unit length, so will have units of force. It will be assumed that all sections are sioni significantly underreinforced, so steel in the bottom face of the slab will ect only the sagging moment of resistance and will have no influence on the hogging moment of resistance, since it is adding to a compressive strength that is already more than adequate.

storing in that is already more than abequite. The flexural load effects at a point in a plane slab due to an imposed load-ing are fully defined by the moment triad $(M_{\mu}, M_{\mu}, M_{ep})$. The bending moment $M_{\mu\nu}$ about any other axis (see Fig 2), can be derived solely by equilibrium, giving:

 $M_n = M_x \cos^2 \theta + M_y \sin^2 \theta - 2M_y \sin \theta \cos \theta$ _____

For a single layer of reinforcement at an angle of α, as shown in Fig 2, the moment of resistance about the normal to the n-axis, Ma*, calculated by applying Johansen's stepped criterion of yield4, is given by

 $M_{a}^{*} = M_{a}^{*} \cos^{2}(\theta - \alpha)$

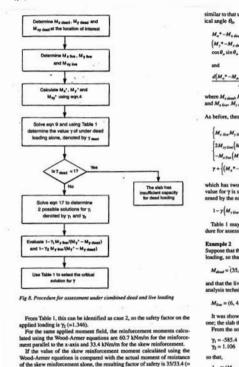
.....(2)

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The cos2 function accounts for the effective increase in steel spacing across a skew hinge and the reduced component of steel stress acting per-pendicular to the hinge. This equation has been verified experimentally (Morley⁵). Enn (2) may be

induction and on teaching an	
$M_{x}^{*} = M_{x}^{*} \cos^{2}\theta + M_{y}^{*} \sin^{2}\theta - 2M_{xy}^{*} \sin\theta \cos\theta$	(3)
where	
$M_x^* = M_a^* \cos^2 \alpha$	(3a)
$M_{\gamma}^{*} = M_{\alpha}^{*} \sin^{2} \alpha$	(3b)
$M_{xy}^{*} = -M_{\alpha}^{*} \cos \alpha \sin \alpha$	(3c)
It is a reasonable approximation to assume that multip	ole layers of rein-
forcement with different orientation act independently, al	though this is not

the neutral axis depth.



Assessment under dead and live loading When a slab is assessed to determine whether it has sufficient capacity to withstand some additional loading or when a slab is subjected to a combination of dead and live loading, it is often more informative to calculate the factor of safety on the live (or additional) loading after the full dead (or permanent) loading has been applied. This assessment requires two stages - the first to ensure that the structure can withstand the deal load and, if it passes that test, a second analysis to see how much live load can be carried The first analysis can be undertaken by the method given above, but a modification is required for the second analysis. In this case, the dead load moments have to be taken into account. This can be done by subtracting the dead load moments from the load capacity, to give the load capacity available for live load moments

Thus an improvement in the assessed capacity of approxim is achieved through the use of the present approach in this case.

Thus, M. * ... = M. * - M. (....

Although this is the principle of the revised analysis, it is convenient not to have to calculate the live load capacities directly. Instead, an approach

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similar to that used above can be developed. It then follows that, at the crit- $M_n^* - M_n dead - \gamma M_n live = (M_s^* - M_s dead - \gamma M_s live) \cos^2 \theta_0 +$ (My +-Ms dead - YMy live) sin² 0, -2(Msy +-Msy dead - Msy Dre) (15) $\cos\theta$, $\sin\theta$, = 0 d(M.*-Madred - YMaller) = 0(16) where $M_{s, dead}$, $M_{y, dead}$ and $M_{xy, dead}$ define the dead or permanent loading field and $M_{s, liner}$, $M_{s, liner}$ and $M_{xy, liner}$ define the live or additional loading field. As before, these conditions can be rearranged to give a quadratic in Y $\left\{M_{s,line}M_{s,line} - \left(M_{syline}\right)^2\right\}\gamma^2 +$

[2M syline (M sy + -M sydead) - Myline (M s + -Ms dead)] -Ma Ber (My -My dead) $\gamma + \{(M_x^* - M_x dead)(M_y^* - M_y dead) - (M_{xy}^* - M_{xy} dead)^2\} = 0$ (17)

which has two solutions γ_i and γ_2 . The criterion for selecting the correct value for γ is similar to that for a single applied moment field and is governed by the equation

1- y (M, live (M, "-M, dead))≥0

Table I may be used to identify the required value of $\gamma_{\rm c}$ and the proce-dure for assessing a slab for live loading is shown in Fig 8.

Suppose that the loads applied to the slab in example 1 represented the dead loading, so that

Marat = (35, 15, 10) kNm/m

and that the live loads, also determined by a suitable (but here unspecified) analysis technique, are

Miler = (6, 4, 5) kNm/m.

It was shown in the first example that the safety factor was greater than one; the slab therefore has some capacity available for live loads. From the solution of eqn. (17), it follows that

Y2 = 1.106

imately 30%

so that

 $\begin{array}{l} 1 - \gamma_1(M_{y, \, live}/(M_{y}^* - M_{y, \, dead})) = 148.22 \\ 1 - \gamma_2(M_{y, \, live}/(M_{y}^* - M_{y, \, dead})) = 0.722 \end{array}$

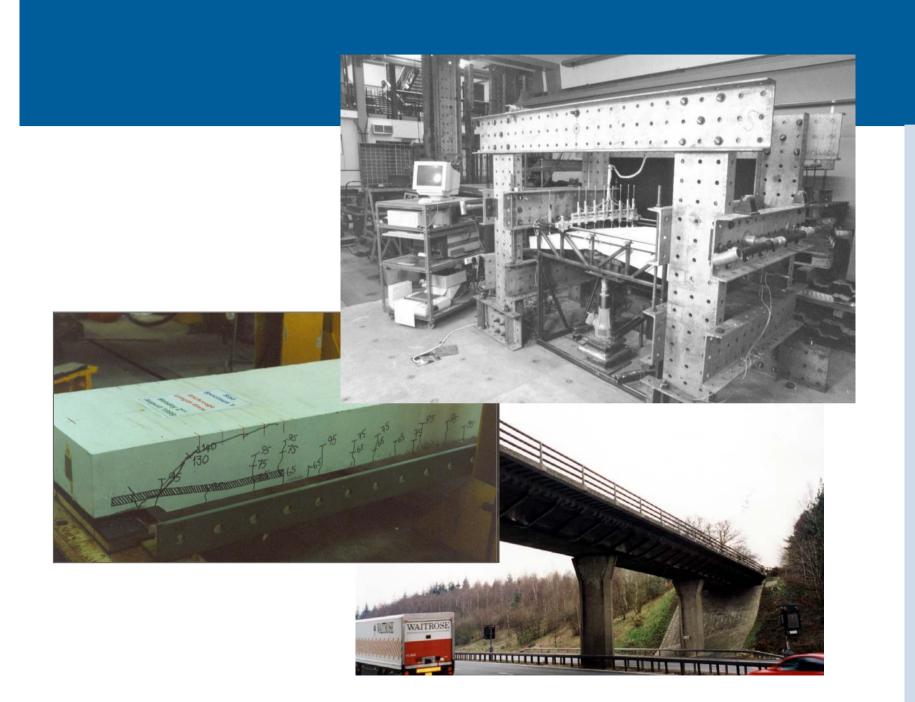
From Table 1, this can be identified as case 4, so the safety factor on the applied loading γ_2 (= 1.106). The slab therefore has sufficient capacity to withstand the combined live and dead loading.

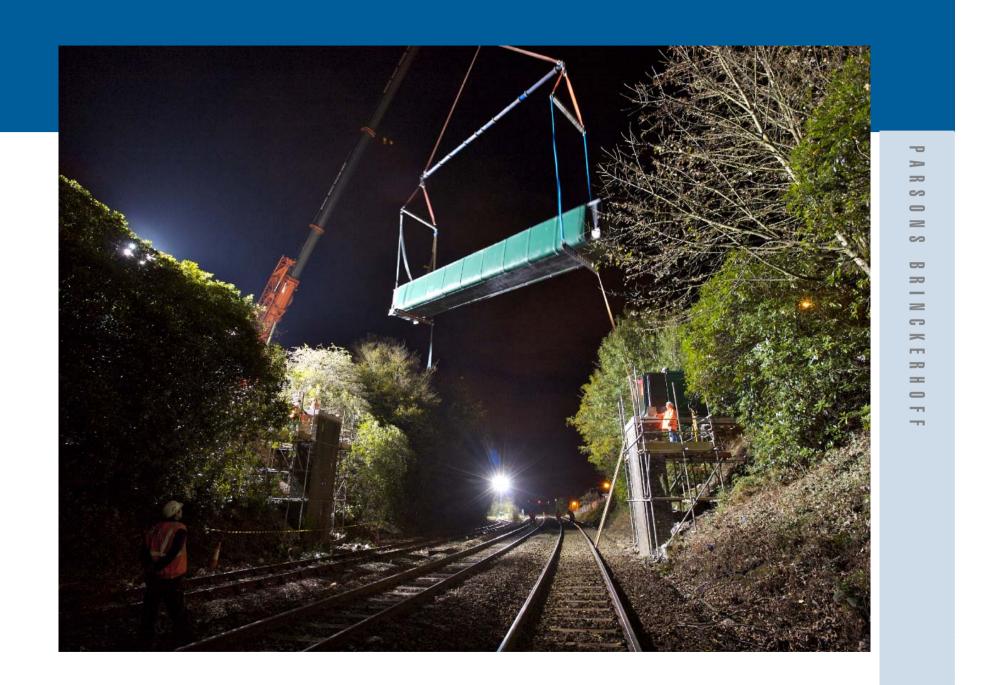
For the same applied moment fields, the reinforcement moments calcu-lated for the skew reinforcement using the Wood-Armer equations are 33.4 kNm/m for the dead load alone and an additional 11.4 kNm/m when the live load is added. If these values are compared with the actual skew reinforceload is a adoed. If these values are compared with the actual skew reminorcement capacity, the resulting factor of safety on live loading is (353.34y)II.4 (= 0.14), which is clearly inadequate. Thus, whilst the use of the Wood-Armer equations suggests that the slab only has sufficient capacity to withs stand 14% of the live loading in combination with the deal loading, the present analysis demonstrates that the slab can withstand the full combi loading. There would be no need to take remedial action for this slab.

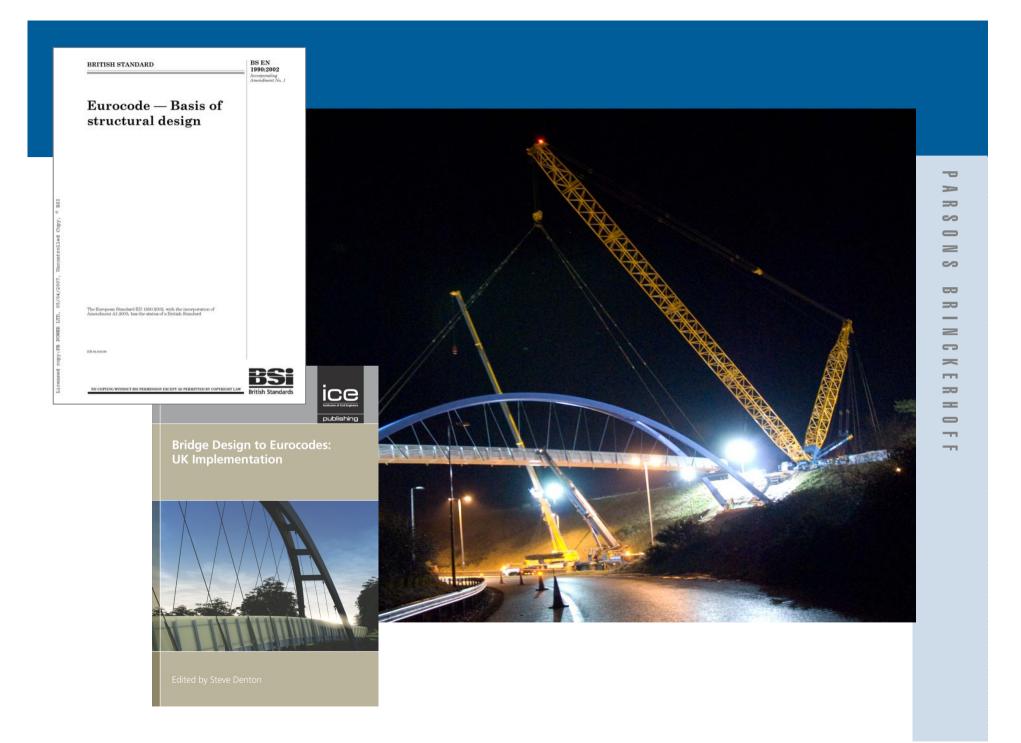
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The Wood-Armer equations, originally derived for design purposes, provide a conservative assessment of the capacity of a reinforced concrete slab because of their use of an optimality condition. However, by adopting the

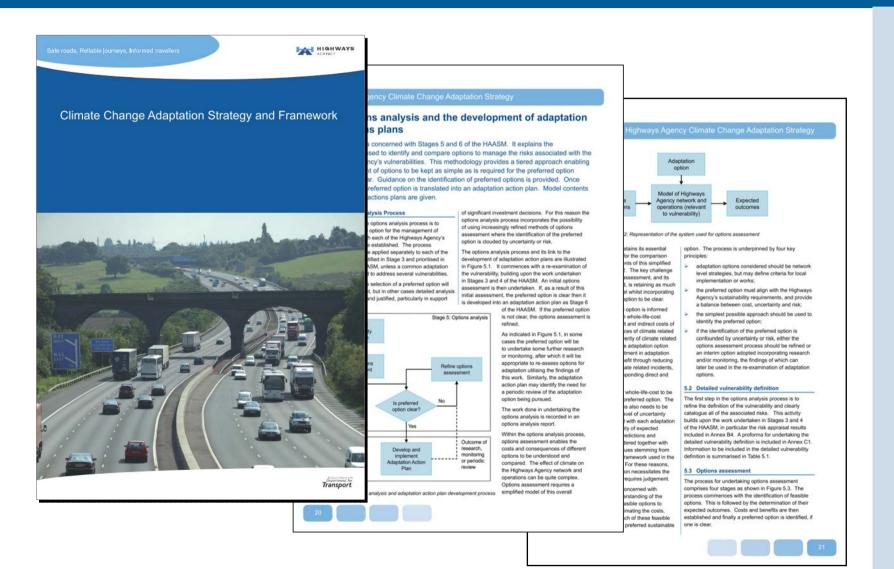
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HA Climate Change Adaptation Strategy



Parsons Brinckerhoff Technical Leadership



Parsons Brinckerhoff Technical Leadership



How do we innovate successfully

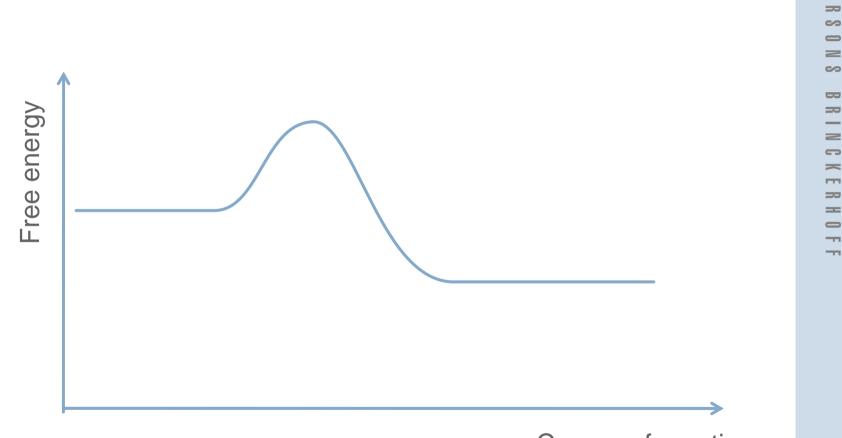
Our hypotheses:

- 1. Successful innovations follow a similar innovation pathway
- 2. At each stage along this pathway there are common features that enable success
- 3. Understanding how we innovate successfully will enable us to do even better in the future

Agenda

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- Exploring innovation
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- Conclusions

The activation energy of a chemical reaction



Course of reaction

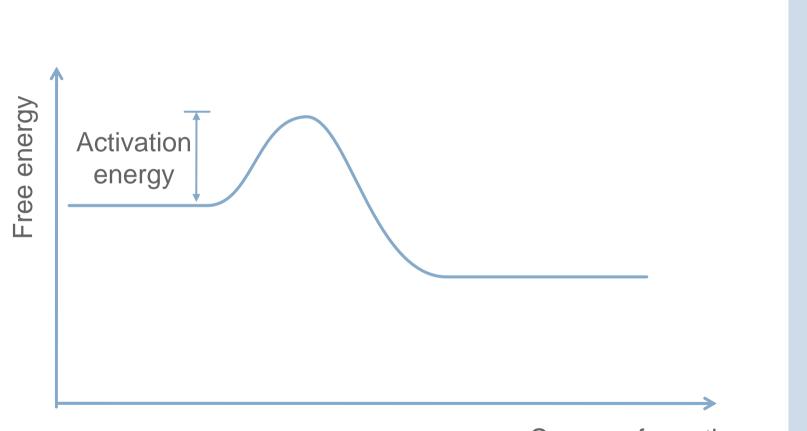
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The activation energy of a chemical reaction



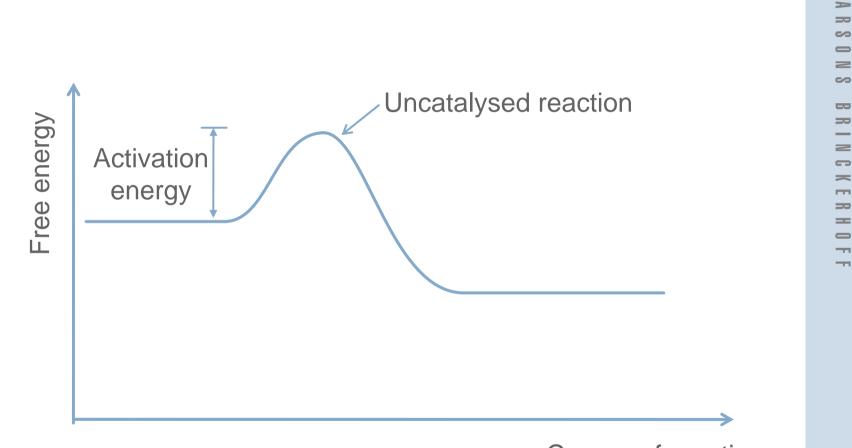
Course of reaction

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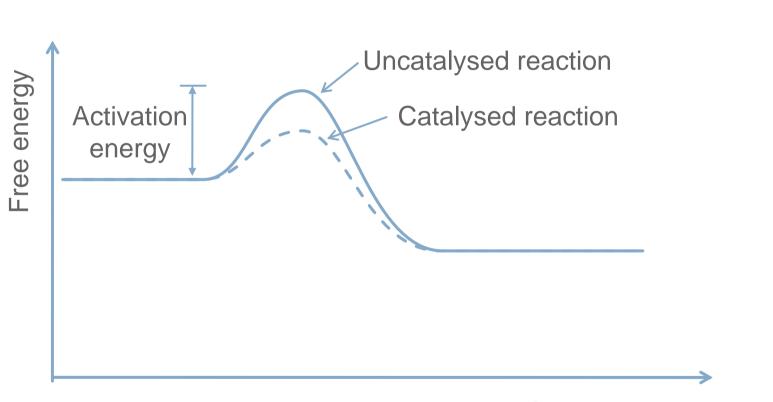
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The activation energy of a chemical reaction



Course of reaction

The activation energy of a chemical reaction

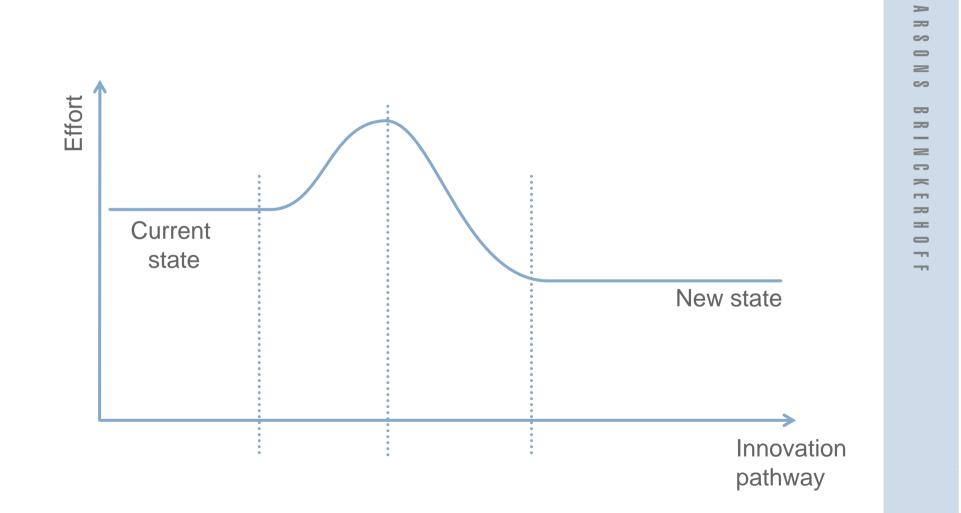


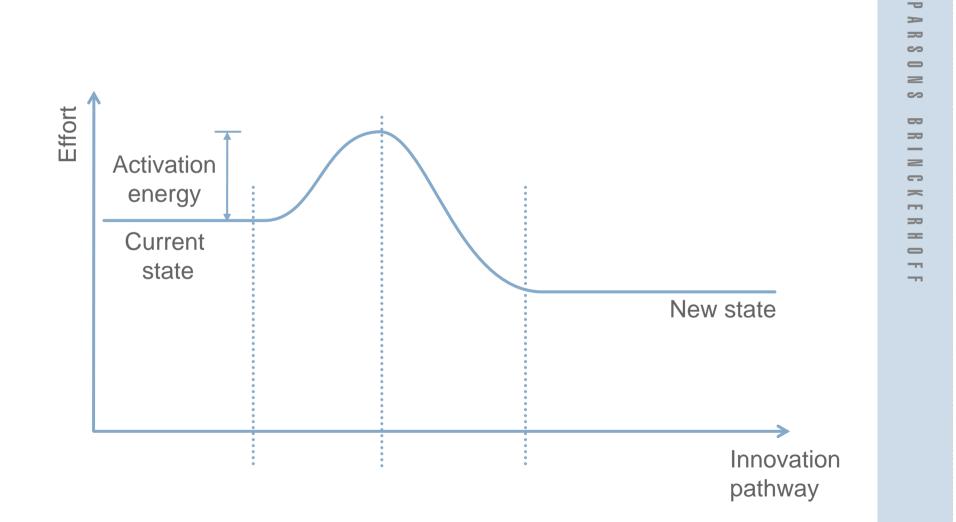
Course of reaction

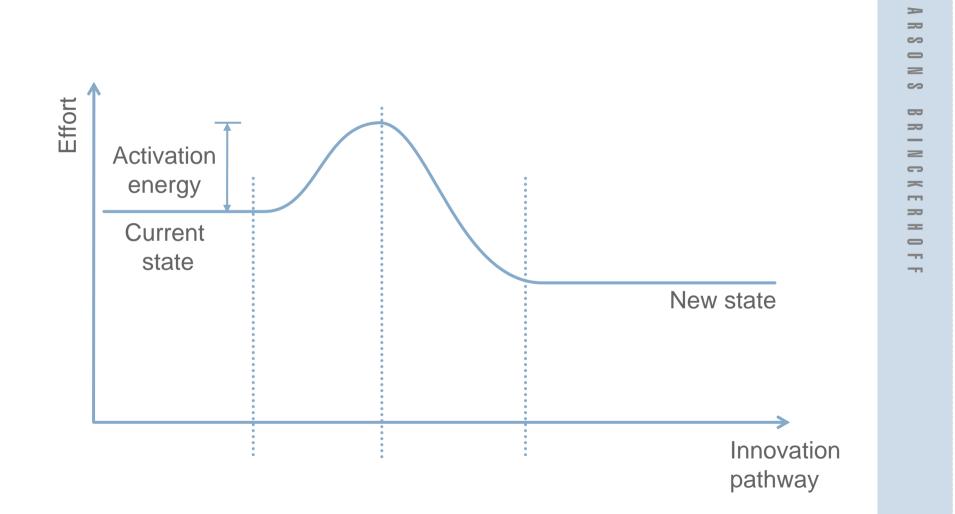
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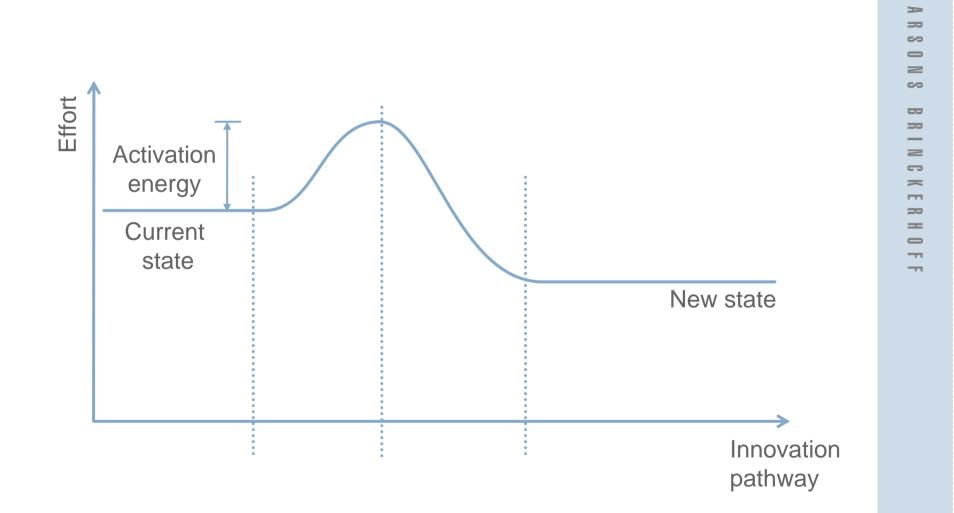
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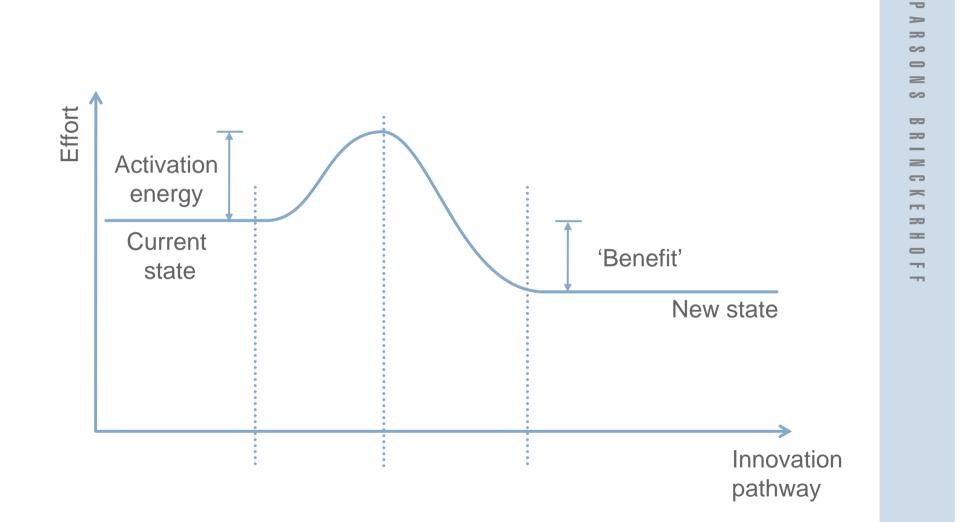
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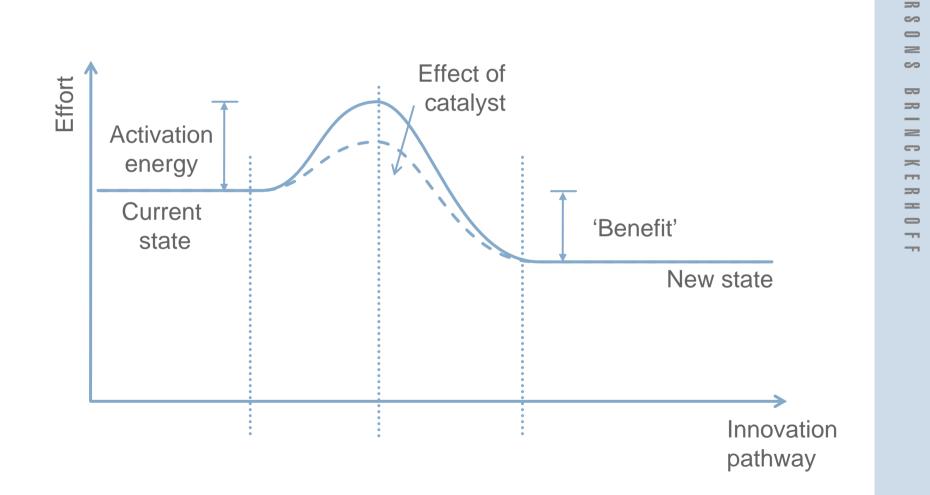


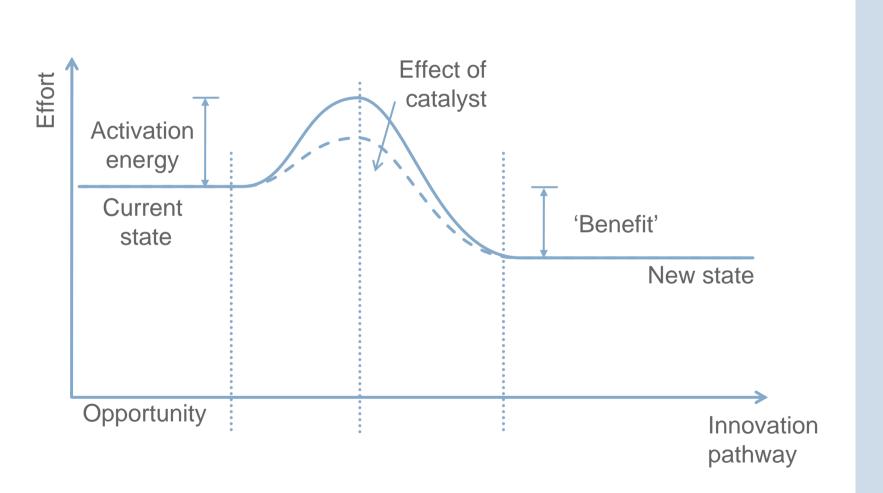


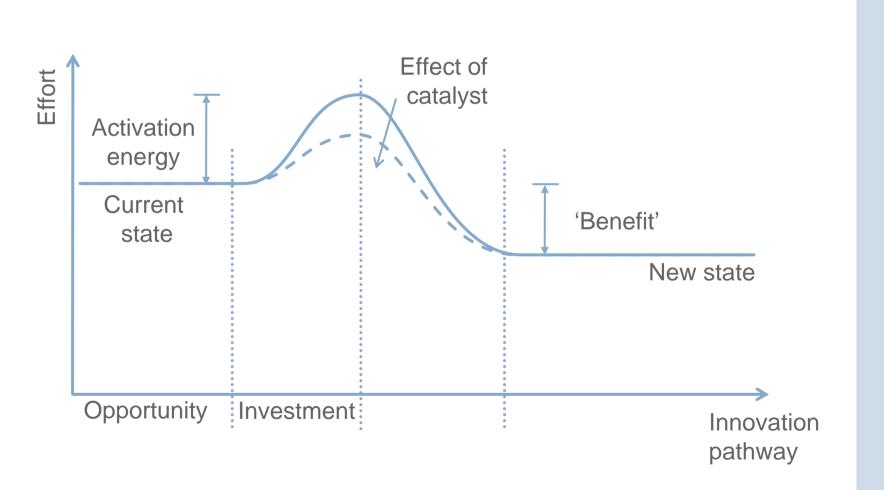


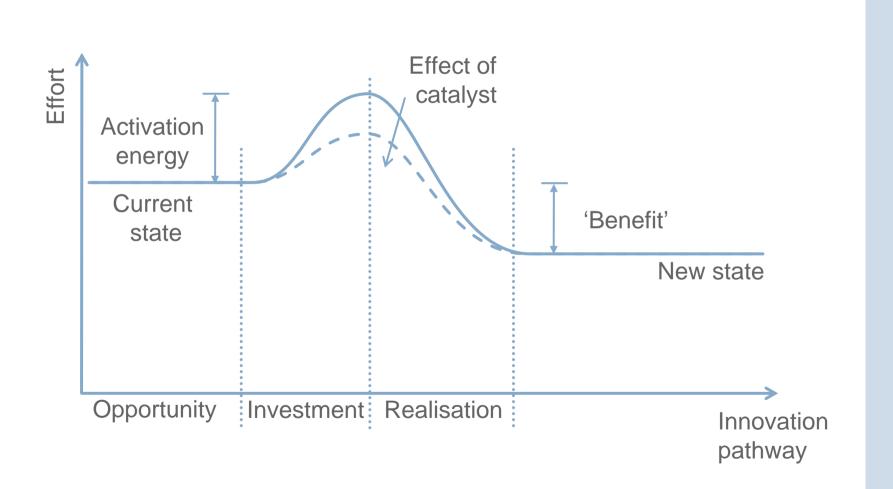


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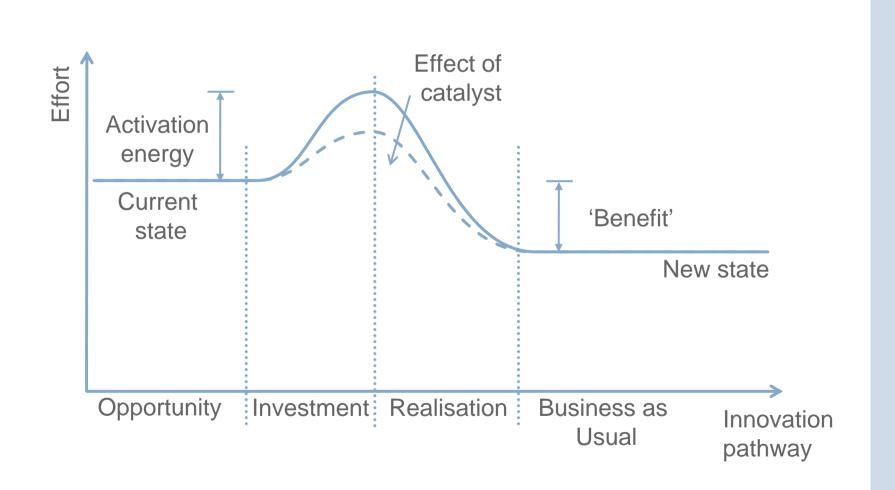
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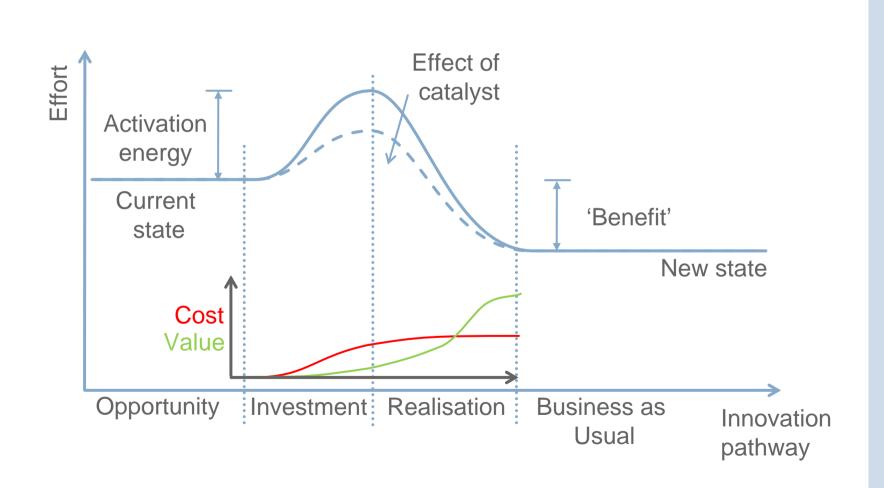
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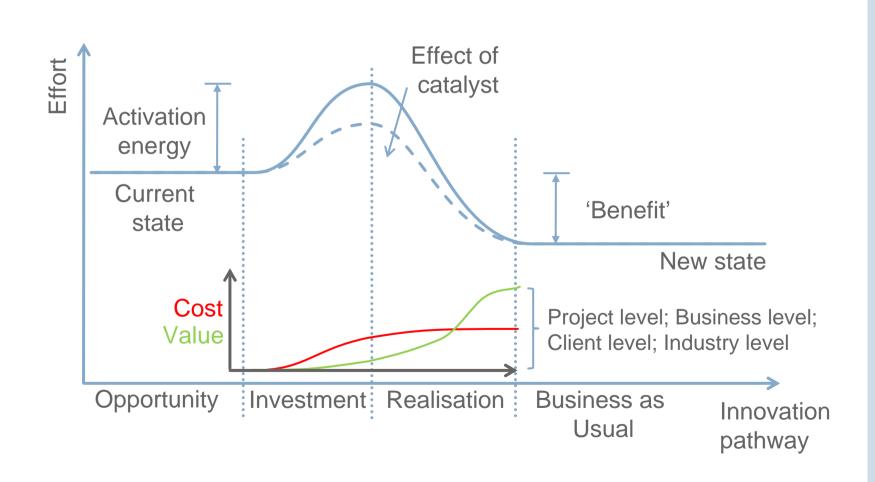


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2 C

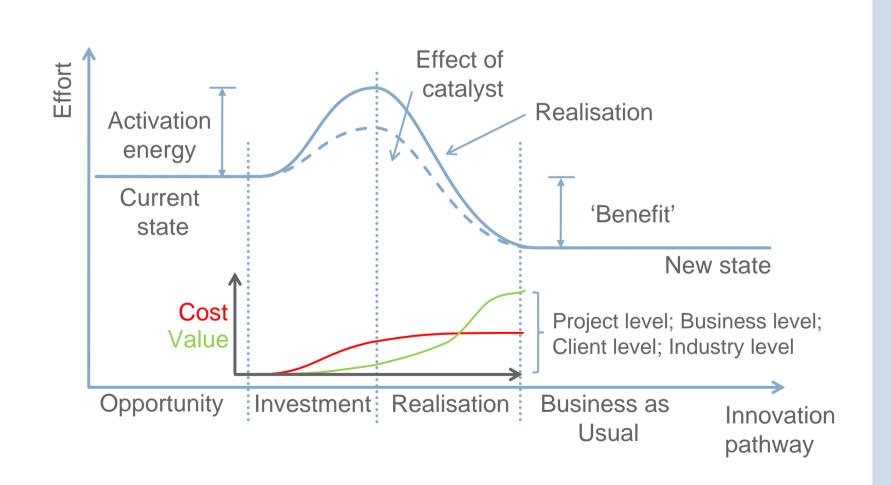
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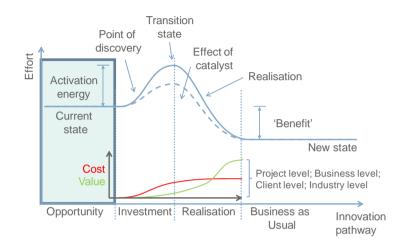
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The innovation pathway

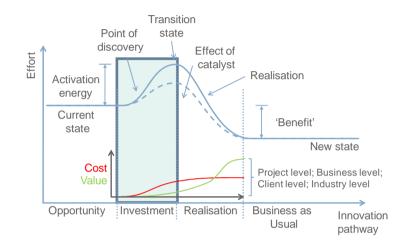


Opportunity



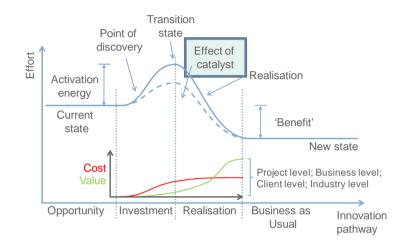
- Sophisticated understanding of complex <u>need</u>
- Desire to find new and better approaches

Investment



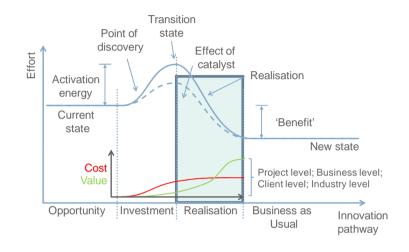
- Investment is always required
 - By individuals, teams, companies, projects, clients, or industry
 - Cash, time, or reputational investment
- Needs to be a realistic prospect of commensurate return

Innovation catalysts



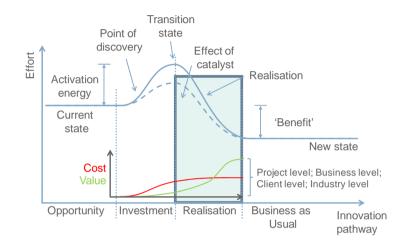
- Collaboration
- Innovation team capabilities
 - Technical skill, confidence, credibility, creativity, insightfulness, tenacity
- Wider environment and culture
- Technology, tools and facilities
- Data

Realisation



- Requires management to extract full benefit
- Sensitive to the scale of application

Realisation



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Ideas are only the beginning ... companies think far too little about the other side of innovation.

Godvindarajan and Trimble

... for government as a policy maker, the challenge is to create an environment that incentivises innovation...

Never Waste a Good Crisis, Wolstenholme

Cambridge Centre for Smart Infrastructure and Construction



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Conclusions

- Innovation is vital to our industry
- Engineering skills are key to meeting the challenges we face

How do we innovate successfully

Our hypotheses:

- 1. Successful innovations follow a similar innovation pathway
- 2. At each stage along this pathway there are common features that enable success
- 3. Understanding how we innovate successfully will enable us to do even better in the future

Conclusions

•	Enabling	successful	innovation:
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- Need and opportunity
- Investment
- Catalysts
- Realisation

Conclusions

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